In memory of the ambitious, courageous, and generous leaders who helped shape Health Equity International/St. Boniface Hospital from its earliest days.

Their legacies will live on in our work forever.

FROM THE PRESIDENT & THE CHAIR OF THE BOARD

Dear Friends,

This year we are honored and humbled to be celebrating HEI/SBH’s 40th anniversary. As you look through these pages, I hope you are as proud as we are of how far we’ve come—and excited for where we’re headed, together.

In just the past year, our staff rose to new and greater heights to provide quality, life-saving care to more patients than ever before. They worked tirelessly to lead southern Haiti through the ongoing earthquake recovery effort, and the humanitarian crisis that left no corner of the country untouched. Their efforts are nothing short of heroic, and we are proud to honor them in this report.

Through every challenge, supporters like you stood unwavering in your dedication to our work and the people of Haiti. Because of you, SBH provided critical health services, 24/7, even amid dangerous unrest, extreme fuel shortages, and more. While these obstacles caused other facilities to shutter, you helped SBH remain a beacon of hope for all in need. Thank you for all you do.

As we honor our roots and look to the future, we know that we will continue to prove that incredible things are possible in Haiti, just as we have for the past four decades. We cannot wait to continue this great and important work with you.

Sincerely,

Conor Shapiro
President and CEO
Health Equity International/St. Boniface Hospital

Michele David,
MD, MBA, MPH, FACP
Board Chair
Health Equity International/St. Boniface Hospital
HEI/SBH is a trusted, Haitian-led health network shaping and strengthening healthcare in partnership with the people we serve. We are the largest healthcare provider for over 2 million people in southern Haiti and serve as a model health system for the entire country.

Our dozens of services are designed to meet and evolve with our patients’ needs. Here at HEI/SBH, medical professionals at every level of their careers come to train and expand their skills. And through our community health program and satellite clinic, we are ensuring people living in even the most remote places can access the quality care they need.

Our doors are always open, and no one is ever turned away because they cannot pay. Providing care is our only priority—for every patient, every day.

**OUR MISSION**

**What we do**

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**Ms. Rachelle Laguerre**

Head Nurse

Our vision is what makes us unique. Our work is based on equity. Every patient receives the same high quality of care.

We also value making patients feel welcome. From the moment they enter the hospital until the time they leave, we ensure that their experience is positive.

This hospital is a refuge for Haiti.

**Ms. Claudine Joseph**

Lead Community Health Nurse

Compassion is our first value. And our leaders are always willing to listen and support the team in delivering care.

We are also committed to transparency in our work. We collect data so that the results of everything we do will be verifiable and measurable.

SBH is a model hospital.
2022
By the Numbers

158,782
OUTPATIENT VISITS

5,989
INPATIENT ADMISSIONS

4,633
SURGERIES

6,265
COVID-19 VACCINES ADMINISTERED

3,715
BIRTHS

1,090
NICU ADMISSIONS

42
YOUNG MEDICAL PROFESSIONALS TRAINED

85,774
POST-EARTHQUAKE MOBILE CLINIC VISITS

Our clinicians cared for more patients than ever before in 2022. Amid the earthquake recovery and humanitarian crisis, our patients trusted us to provide the urgent, life-saving care they needed.
HEI/SBH is always prepared to navigate the most complex situations and save lives.

Our four decades of experience preparing for and responding to natural disasters, outbreaks, political unrest, and more have made us a leader the people of Haiti can depend on.

In 2022, our staff confronted some of the greatest challenges they have ever faced. As we continued our relief efforts for the 2021 earthquake, an escalating humanitarian crisis and the resurgence of cholera made it harder than ever to procure resources and provide care.

Despite every obstacle, our team stopped at nothing to ensure we were ready for every patient, every day.
Earthquake Recovery

The August 2021 earthquake damaged or destroyed more than half of all healthcare facilities in southern Haiti, leaving survivors without access to even basic health services. As the largest care provider in the region, HEI/SBH stepped in to lead the emergency response and save lives.

CRISIS RESPONSE

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<tr>
<td>85,774</td>
<td>total patient visits seen across sites through 2022</td>
</tr>
<tr>
<td>100+</td>
<td>clinicians served five mobile clinics and four impacted healthcare facilities</td>
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<tr>
<td>100+</td>
<td>communities received care through mobile clinics</td>
</tr>
<tr>
<td>2,941</td>
<td>pregnant women received critical prenatal care and other services at sites through 2022</td>
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This impactful, five-year project will:

**ENHANCE LOCAL CAPACITY**

to provide quality, sustainable care throughout the region through mentorship, training, and technical assistance

**IMPROVE HEALTH OUTCOMES**

for more patients though quality service delivery, patient education, and community outreach

**INCREASE RESILIENCE**

to shocks and crises by prioritizing disaster preparedness and strengthening emergency response protocols

Strengthening Southern Haiti

In the wake of the earthquake, we began leading a coalition of 31 healthcare facilities in southern Haiti to improve access to quality, affordable care throughout the region.

Image, opposite page: Map of healthcare facilities participating in health system strengthening project.
Dr. Saintilien Brings Care to the Community

“Money never becomes an obstacle for people who need healthcare at SBH.”

“Money never becomes an obstacle for people who need healthcare at SBH.”

“Money never becomes an obstacle for people who need healthcare at SBH.”

Dr. Elie Saintilien is the Medical Director and Mobile Clinic Director at SBH. Below, he talks about the importance of the mobile clinic project and the power of HEI/SBH’s earthquake response.

The objective of the mobile clinic project was to provide healthcare to the most vulnerable, including victims of the earthquake. In Haiti, access to healthcare is difficult. So, our objective is to make healthcare accessible to the population by bringing it to them.

When we were no longer in a state of emergency, our patients didn’t necessarily come because of injuries. Most of the cases we treated were things like hypertension and diabetes, stomach problems. People also suffered from stress and anxiety because the earthquake affected their mental health.

I’m proud because we were able to help people in a difficult situation. We were able to reach them and provide them with the support they needed. It was a great thing to choose to help our brothers and sisters who were victims of a natural catastrophe. That’s what makes me proud.

Images left to right: Dr. Saintilien at St. Boniface Hospital; Mobile clinic team traveling to a remote area.
Navigating Humanitarian Crisis

Haiti’s long-standing challenges with gang violence, fuel shortages, inflation, food insecurity, and other factors intensified to create an unprecedented humanitarian crisis in fall 2022. While this still-ongoing situation has forced many other healthcare facilities across the country to close, our fast-acting operations team moved mountains to ensure SBH had the resources to care for patients, 24/7.

CRISIS RESPONSE

Overcoming Challenges with Innovative Solutions

1. **FUEL SHORTAGES**
   - Nearly doubled our fuel storage capacity
   - Expanded supplier network and identified new fuel sources
   - Implemented fuel triage system to ensure maximum support for critical services during fuel shortages

2. **BLOCKED PORTS**
   - Utilized air freight and alternate ports to transport goods
   - Analyzed and explored alternate ground routes to safely make supply runs during dangerous unrest
   - Leveraged local partnerships to procure critical goods locally

3. **FOOD AND WATER INSECURITY**
   - Distributed food kits containing dietary staples to families in need
   - Distributed water purification tablets in the community
   - Doubled water storage capacity with purchase of a second water truck
CRISIS RESPONSE

Combating Cholera

Cholera reemerged in Haiti in October 2022, three years after its last confirmed case. Guided by our experience responding to the prior epidemic as well as COVID-19, HEI/SBH rapidly prepared a comprehensive response to the new outbreak.

**HAITI-WIDE CHOLERA OUTBREAK | OCTOBER 2022-FEBRUARY 2023**

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<td><strong>29,288</strong></td>
<td>hospitalizations for patients with suspected cases of cholera</td>
</tr>
<tr>
<td><strong>2,398</strong></td>
<td>lab-confirmed cases of cholera* seen across every region of Haiti</td>
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<tr>
<td><strong>36%</strong></td>
<td>of confirmed cases were children under 9 years old</td>
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<tr>
<td><strong>594</strong></td>
<td>cholera deaths* registered with the Haitian Ministry of Health</td>
</tr>
<tr>
<td><strong>36%</strong></td>
<td>of confirmed cases were children under 9 years old</td>
</tr>
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*The humanitarian crisis and limited access to health and laboratory services likely means that these numbers are underreported. Data from the Pan American Health Organization

Our team quickly created a **15-bed cholera treatment center** to provide safe, compassionate care for patients. We also launched an outreach campaign to educate community members about cholera and ways to prevent its spread. By the end of the year, 3,000 community members had learned **how to protect themselves and their families** through these sessions. While cholera cases have significantly decreased across Haiti in 2023, our team is vigilantly monitoring the situation. Together with our national and international partners, we will **continue to conduct disease prevention activities** in the communities we serve to prevent future outbreaks.

Image: SBH’s cholera care team.
Miss Witnie Uses Knowledge to Counter Cholera

“We can break the chain of transmission, so other people are not infected.”

For community health nurse Witnie Poteau, one of the best ways to prevent the spread of cholera is by simply having conversations with the people she serves. “We talk to people about the disease,” she says. “We raise their awareness ... so they can understand what cholera is and how to protect themselves.”

Miss Witnie knows that knowledge can be empowering. When she shows community members how to purify water or teaches children how to wash their hands, she knows she’s giving people information they can easily integrate into their lives. “To me, the best way we can end this disease is for everyone to put what we tell them into practice,” she says.

This community-level work is not without its challenges. Miss Witnie and her colleagues must sometimes dispel misinformation, and recent countrywide supply shortages can make essential resources difficult to procure. But day by day, community by community, she knows her work is making an impact. “I am happy to work with the cholera team so that I can help stop [cholera] from spreading across the entire country,” she says. “We can break the chain of transmission.”
Patient Care

SBH is the largest and most reliable healthcare facility in southern Haiti.

Despite Haiti’s concurrent crises, our dedicated clinicians saw 158,782 patient visits in 2022: a new record. Along with the services spotlighted in the following pages, these patients came to access our dental clinic, enroll in our HIV/AIDS treatment program, manage non-communicable conditions like diabetes, and so much more.

Every day, we’re proving that high-quality, affordable, and sustainable care is possible in Haiti.
“We contribute greatly to the reduction of maternal mortality [in Haiti],” says Dr. Berthony Guerrier, Head of Obstetrics and Gynecology. “We are a fountain in the desert.”

In 2022, more than a third of all women who delivered at HEI/SBH had a high-risk pregnancy, and nearly half needed a life-saving C-section. Many traveled for hours in active labor while risking dangerous roadblocks—all because they knew here, they would find the care they needed.

SBH is one of the only hospitals in Haiti able to perform C-sections and other obstetric procedures, as well as treat dangerous complications such as high blood pressure and preeclampsia. Our maternal health program also includes comprehensive pre- and postnatal care, lactation support, HIV testing and specialized care to prevent mother-to-child transmission, family planning, and more.

Every year, Dr. Guerrier and his team care for an extraordinarily high volume of patients, often operating at over 120% capacity. Although the work can be difficult, they are immensely proud of the impact they are making. “When you think about all those people who come to receive assistance from us, you wonder: If St. Boniface didn’t exist, what would they do?” asks Dr. Guerrier. “St. Boniface serves the entire country. Our everyday work is its own success story.”

Maternal Health

As the region’s leading maternal health referral center, our highly skilled clinicians are able to take on even the most complex cases.
Accessible Care for Mother and Baby

“I am so happy with how he is doing.”

Samora is 31 years old and comes from Maniche, Haiti. She and her baby received critical care both at our mobile clinic in Maniche as well as at SBH. Below, she shares her experience.

Eight months into my pregnancy, I didn’t feel well at all. A friend came to tell me that a group of doctors were coming to provide care in the locality where I live. I didn’t hesitate—I rushed over. When I arrived, due to the shape I was in, they took care of me before anyone else. My water broke and the doctor got in touch with [SBH] to come pick me up.

I had not planned to go to a hospital because I didn’t have the means to pay for [transportation], fees, and medicine. That day, if I had not gone to the hospital, I would have died along with my child.

The birth went well but my baby was born pre-term. He was so small I thought he would die. I took him [back to the mobile clinic] regularly and followed everything the doctors told me. [Two months later] I was shocked to see how well he was progressing.

Lensky is six months old now and I am so happy with how he is doing. He eats, he plays, he sleeps.

Images: Samora with her baby Lensky in Maniche.
In 2022, 28% of babies born at SBH required NICU care; nearly 1 in 3 are in peril before they are a day old. Although there are many reasons why an infant may need NICU care, reduced access to maternal health services across Haiti may be contributing to this trend. Our highly trained staff take great pride in delivering quality, compassionate care to every baby. They tend to each infant as if they were their own, providing advanced services such as breathing support, hypothermia treatment, and treatment for anemia and infections. All the while, our staff reassure and relieve parents and caregivers as their babies heal. Thanks to our maintenance and supply chain teams, our NICU had a constant supply of oxygen and fuel for the generators that keep incubators and other critical equipment operating around the clock. Despite the great scarcity of these resources in Haiti throughout 2022, their tireless work helped keep our babies safe.

**NICU**

At the only fully functional neonatal intensive care unit (NICU) in southern Haiti, we care for the littlest and most vulnerable patients.

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Urgent Care for Naromie’s Triplets

Naromie is 41 years old and comes from L’Asile, Haiti. She and her triplets received urgent care at a hospital near her home that our clinicians helped staff after the earthquake. She also received care at SBH. Below, Naromie shares her story.

I visited St. Boniface Hospital after giving birth in a hospital in L’Asile where I met nurses and doctors from SBH that took good care of me. I gave birth to triplets; two girls and one boy.

After I gave birth, I didn’t feel well and the children’s health was not good at all. I started to cry and was scared I would lose them. A nurse from SBH assured me that my children and I would be well taken care of at SBH. That’s when I started to become hopeful.

When I arrived at SBH, they welcomed me well and gave me all the necessary care. After they took my babies, they put them in the NICU because they were born prematurely and had respiratory problems.

My heart was so happy when I heard the news that I would be able to go home with my three children. I would like to thank everyone that donated to help the hospital. Without them, I would have lost my children.
Mirielle Bien-Aimé—who we affectionately call Dr. Mimi—has been leading the ER for more than five years. “ER is a new specialty in Haiti,” she says. “This is one of the few hospitals that has an emergency room staff of high quality.”

Although the humanitarian crisis and ongoing unrest made travel extremely dangerous in 2022, Dr. Mimi and her team saw more than 9,000 patient visits. Working around the clock, the team treated everything from severe wounds to breathing difficulty. All the while, they were proud to know that for our patients, the care they received and the relief they experienced was worth the often-difficult journey.

“Because of the earthquake, so many new people have learned about the hospital, so we now have more patients than ever before,” says Dr. Mimi. “There would be much relief in the country if every area had a hospital such as this one. We are very dedicated to providing high quality care.”

Emergency Care

Our Emergency Care Center is the only facility of its kind in southern Haiti. Here, our patients can receive urgent, life-saving care 24 hours per day—no matter what.
PATIENT STORY

**Nourishing Little Princess**

Saint-Clemise, from Petit Goâve, Haiti, has been taking care of her granddaughter Princess after the baby's mother passed away. By the time Princess was nine months old, Saint-Clemise noticed that “her legs were swollen, her belly was big, her whole body was peeling, her hair began to turn red, and she wasn’t breathing well.”

Saint-Clemise continues, “I had to run to Villa [Clinic] with her. The Villa ambulance brought me to the hospital [where] they received me at the emergency room and began caring for Princess. They had to put her on oxygen and insert a feeding tube. I spent two days at the ER and then they sent me to pediatrics.”

Dr. Florvil, from our pediatrics department, explains that Princess was diagnosed with malnutrition and a yeast infection of the skin. She spent over a month at the hospital before she was well enough to progress to the last phase of treatment. Now our community health team monitors and cares for Princess as an outpatient.

“I am happy because Princess eats, she has been healed of her illnesses, and she is starting to play. I am happy to return home with her,” says her grandmother.

Images: Princess with her grandmother, Saint-Clemise.
Our world-class surgical center is the most advanced facility of its kind in southern Haiti.

Our unique model has revolutionized the level of surgical care patients can receive in low-resource settings. Every member of our surgical team is cross-trained to perform a wide variety of procedures and tasks. This highly efficient approach ensures we are never dependent on any one individual, and life-saving procedures are never delayed. In 2022, 56% of surgeries were emergency procedures. Because of our agile system, we are able to take on these cases and save lives where no one else in the region could.

SBH added a permanent orthopedic surgery program to our slate of services in response to the 2021 earthquake. The disaster highlighted the acute, pre-existing need for orthopedic care. Broken bones, torn ligaments, and other musculoskeletal injuries occur every day—not just in times of crisis. By creating this new service and building it to last, we’re providing essential care the people of Haiti deserve today, tomorrow—and for years to come.
Albertiny Can Play Again

“I can hold my book with two hands to study.”

Nine-year-old Albertiny and his family were trapped under their home when the 2021 earthquake toppled the walls around them. They all managed to escape the rubble, but Albertiny’s arm was shattered—a potentially deadly injury if left untreated.

Albertiny’s mother, Roseterline, scoured the area for care and found all nearby health facilities were destroyed or overwhelmed with patients. After learning SBH was providing urgent care for survivors, she found a vehicle to take them on the five-hour drive knowing it was the only place her son could receive the help he needed.

Once in our care, our orthopedic surgeons inserted a metal fixation device into Albertiny’s arm to hold the bones in place as they healed. After several months of follow-up appointments, we removed the device and Albertiny could move his arm once again. Because regular trips to SBH were long and expensive, we found Albertiny a physical therapist closer to home to help him regain his range of motion. He now attends PT twice per week, and is continuing to make great progress.

Today, Albertiny is glad to be back at school with his friends again. “Now I can play,” he says. “I liked the doctors. I liked the nurses.”

Images: Albertiny studying after school, post-surgery.
Generous support from donors like you helped us provide world-class healthcare and save lives during a complex and difficult year in Haiti.

This list of donors represents individuals and organizations that made contributions during our Fiscal Year 2022 (July 1, 2021-June 30, 2022).

Gifts given after the end of our fiscal year will be listed in our next annual report.

On behalf of all of our staff and patients, thank you.
Donor Roll

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July 2021–June 2022

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Leonard Foundation
Robert and Elizabeth Morrison
Ocean Reef
Community Foundation

Faith And Concern, Inc
Thomas C. Foley
Gross Klar Charitable Fund
Tom and Cheryl Harris
Nicole and Philip Haughey
Highland Technology Inc
Diane and Albert Kane
John and Caroline Langan
Louis and Catherine MacDonald
Rose and John Mahoney
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$0–$1

Faith And Concern, Inc
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Therese and John Tegen
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Reimbursement Program
Bonnie and Andrew Weiss
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WW Contracting Corp.

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Ingrid Felix-Peralta
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United Way of Massachusetts
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David and Judy Schubert  
Joan and Thomas Sheridan  
Maureen Smith  
Eugene P. Sullivan  
Gerald Walsh  
Paul and Maureen Ward  
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Melissa Agrimanakis  
Anacaona  
Bank of Canton  
Beth Israel Lahey Health  
Build Health International  
Direct Relief International  
First Mile  
GlobalMedic  
Hope For Haiti  
ImageFIRST Healthcare  
Laundry Specialists  
Wendy Lantz  
Massachusetts General Hospital  
Operation Blessing  
Poteau Nicholson  
Partners in Health  
Rick Silverman  
Spaulding Rehabilitation Network  
St. Vincent DePaul Society  
The Netherlands Navy  
Upperstate  
USAID Haiti  
David A. Walton and Cap Aguilar  
World Health Organization

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Project HOPE  
Raygun  
Spaulding Rehabilitation Network  
Nadia Todres  
UNICEF  
USAID  
Dr. Luther Ward  
World Health Organization/Pan American Health Organization

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All photos by Gilles Poteau and Nadia Todres
HEI/SBH ended Fiscal Year 2022 (July 1, 2021–June 30, 2022) in a strong financial position.

Generous funding from our partners and supporters helped us raise the already-high level of care we provided our patients during a tumultuous year in Haiti. We supported earthquake-devastated communities through our mobile clinics, strengthened our new orthopedic surgery program, navigated countrywide supply shortages, and more. We are deeply grateful to everyone who made this work possible.
## Statements of Financial Position | Ending June 30

### ASSETS

<table>
<thead>
<tr>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$3,382,820</td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>$1,181,576</td>
</tr>
<tr>
<td>Contributions receivable, current</td>
<td>$3,250</td>
</tr>
<tr>
<td>Inventory</td>
<td>$1,177,228</td>
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<tr>
<td>Prepaid expenses and other assets</td>
<td>$228,065</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>$5,912,939</td>
</tr>
<tr>
<td><strong>Property and Equipment, Net</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$5,775,740</td>
</tr>
<tr>
<td><strong>Other Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Contributions receivable, net of current portion</td>
<td>—</td>
</tr>
<tr>
<td>Investments, at fair value</td>
<td>$2,807,326</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$14,496,005</td>
</tr>
</tbody>
</table>

### LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Liabilities</strong></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$2,048,113</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>—</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>$2,048,113</td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
</tr>
<tr>
<td>Without Donor Restrictions</td>
<td>$12,114,892</td>
</tr>
<tr>
<td>With Donor Restrictions Permanently Restricted</td>
<td>$333,000</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>$12,447,892</td>
</tr>
<tr>
<td><strong>Total Liability and Net Assets</strong></td>
<td>$14,496,005</td>
</tr>
</tbody>
</table>

### 2022 Total Revenues

- Individuals & Corporate $4,590,177
- Foundations $6,887,505
- Government $1,463,705
- In-Kind $935,463

**Total Revenues** $13,876,850

### 2022 Total Expenses

- Program Expenses $11,358,382
- Administrative Expenses $363,696
- Fundraising Expenses $481,238

**Total Expenses** $12,203,316