Overview

The St. Boniface Haiti Foundation has been providing healthcare to the people of the Fond-des-Blancs region of southern Haiti for over 30 years. Our mission has always been to provide compassionate, respectful, loving care to our patients regardless of their ability to pay. 2015 was a year of huge growth for St. Boniface. In addition to growing our services and our physical campus, we saw over 62,000 outpatient visits, treated over 3,200 inpatients, delivered over 1,300 babies, and conducted nearly 5,300 community health home visits. Our staff of over 275 employees, 98% of whom are Haitian, works tirelessly to provide for every patient who needs our care.
“What is unique about SBHF is how effective, efficient, and well-managed it is. Many donors have become disillusioned about funding projects in Haiti. The environment is extremely challenging and despite hard work, it can be difficult to feel that you are making a difference. But, in the face of so many challenges, SBHF is able to provide high quality health care to a large number of people, build necessary facilities on time and under budget, and take the lead in imagining the future of health care in Haiti. The entire organization has a sense of momentum and purpose. I am very excited to be a part of the SBHF team.”

- Diane Currier, SBHF Board Chair
Dear Friends,

2015 was a year of enormous growth for SBHF. With the opening of the new Maternal and Neonatal Health Center and the start of a permanent surgical program, we have truly become a leading force for health care in Haiti. As we improve health and access to care we are seeing a stronger, more resilient, more empowered community growing around the hospital. From children in Fond-des-Blancs who are able to attend school because their families have the means to send them, to mothers in the most remote villages who are living longer, healthier, and happier—our work is strengthening the very fabric of our community.

We saw an almost 40% increase in the average number of outpatient visitors coming to the hospital per day between late 2014 and late 2015—and those numbers continue to grow. Our position as the only comprehensive hospital accessible to hundreds of thousands of residents on the southern peninsula of Haiti means that many of our patients travel long, difficult distances to receive our care. But it’s not only a lack of other options that brings people to our doors. It’s the quality of care, level of professionalism, compassion, and respect they receive as soon as they enter the hospital, and throughout their stay.

The report that follows is based around our vision of a resilient, healthy community, and the five values that lead our work: Equity, Determination, Collaboration, Transparency, and Data-Driven decision-making. We live these values daily in our work, and I hope the stories in this report help give you a sense of how they make us uniquely effective.

Thank you, as always, for your support of our mission. I hope as you read this report you feel the huge impact that we are making together for the people of southern Haiti, from helping babies thrive in their first days, to improving the prospects of people with spinal cord injuries, to ensuring that people living with HIV can lead healthy, productive lives. Every life is precious and your support allows us to improve the prospects of all people in southern Haiti by ensuring that they have access to life-saving and life-sustaining health care.

Kenbe fem,

Conor Shapiro
President & CEO
SBHF has always worked hand-in-hand with the people of southern Haiti to provide quality, compassionate health care. This mission continued in 2015, spurred by our vision of vibrant, resilient, healthy communities and a set of values that guide all of our work and help us achieve success in a country where many struggle.

**Mission**
The St. Boniface Haiti Foundation is dedicated to providing essential health services to the people of southern Haiti, especially the most vulnerable. We are committed to building a comprehensive, efficient, and resilient health system that provides high quality care. We believe that ensuring access to life-saving and life-changing health services is a critical component to building strong and productive communities.

**Vision**
Working in partnership with local communities, we will transform Haiti’s southern peninsula by ensuring that all people, regardless of their ability to pay, have access to high-quality, compassionate health care. By improving health, we will reduce unnecessary suffering and improve the standard of living for the entire region. SBHF’s success will prove that quality health care can be a sustainable reality in Haiti, and will offer a model for health care systems in resource-poor settings around the world.

**Values**

1. **We Believe in Equity and Compassion** - We believe that *tout moun se moun* (“all people are people”). We ensure that everyone, and particularly the poorest among us, has access to the health services we offer. We treat all of our patients with dignity, respect, and compassion.

2. **We Are Determined** - We get the job done. We are relentless because we care deeply about the well-being of our patients, and we have a sense of urgency because we know that the work we do saves lives.

3. **We Are Collaborative** - We don’t believe we have all the answers, nor that our work can be done without input from our partners and members of the community. We are always looking for ways to learn from others and improve our work.

4. **We Are Data-Driven** - We measure what we do and use data to make decisions that impact patient care.

5. **We Are Transparent** - We are accountable to the communities we serve, our donors, and the partner organizations that help sponsor our work.
“When we came here we had nothing, and no hope. We couldn’t afford the quality of care we received here, and St. Boniface gave us everything. It’s a miracle my son is alive now, and St. Boniface has given me great hope.”

- Jean Jacques Dorsilie
A baby who was born prematurely receives care at SBHF's Neonatal Intensive Care Unit—the only fully-accessible NICU on the southern peninsula with functioning incubators.
The new Maternal and Neonatal Health (MNH) Center officially opened at St. Boniface Hospital in March 2015. It has made an immediate impact on our ability to provide pre-, peri-, and postnatal care to women and infants in the Fond-des-Blancs area. The new, expanded NICU allowed us to increase the number of neonates we cared for by 78% from 2014 to 2015. A new procedure room means we no longer have to juggle emergency C-sections with scheduled surgeries in our Operating Room.

As the MNH Center cements our standing as a leading center for maternal and child health in the region, we have expanded our training opportunities for Haitian doctors and nurses working in the field. A USAID/Jhpiego-funded program, with support from the Haitian Ministry of Health, identified St. Boniface Hospital as one of three Centers of Excellence for maternal, neonatal, and child health care and training in the country, and has thus far helped us train twenty participants from fourteen sites around southern Haiti in proper practices for neonatal resuscitation and child nutrition. These trainings will help increase the number of babies born in the region with skilled birth attendants and good follow-up care. We also welcomed our first Haitian OB/GYN resident in March of 2015, and look forward to training many more doctors in the years to come. We know that our contribution to training the next generation of Haitian OB/GYN doctors will help improve maternal and child health in the country with the highest rates of maternal and infant mortality in the Western Hemisphere.
SBHF's Spinal Cord Injury program was begun in 2010 in response to the overwhelming need for treatment and rehabilitation services for people with spinal cord injuries after the devastating earthquake. At the time, there were no functioning services for spinal cord injury rehab in the country. This year, with support from USAID Haiti, Christian Blind Mission, and Commonwealth Community Care, we worked with 106 community-based participants all over the country, including 31 new patients who were admitted into the program. One of those was Eliese Jean-Luis, of Port-au-Prince.

Eliese was paralyzed from the waist down in the 2010 earthquake, rendering this then-27-year-old mother of four unable to walk. She and her husband Jean-Eddy managed her health for several years on their own before Eliese was admitted to SBHF’s Spinal Cord Injury program. At the SCI team’s first home visit, they identified that Eliese had the kind of pressure wound that is extremely common in people with spinal cord injuries, and she would need specialized care to heal and avoid infection.

After she arrived at the St. Boniface Hospital rehabilitation center, tests showed that Eliese was also pregnant. Since she is paralyzed, it was considered a high-risk pregnancy, and she remained at the rehab center for several months so our obstetricians and SCI nurses could monitor her. While staying at the rehabilitation center Eliese received physical therapy and training in jewelry making and painting, handicrafts that may help give her family an additional source of income back home in Port-au-Prince.

Eliese safely gave birth to her baby girl, Sephora, at the SBHF Maternal and Neonatal Health Center this winter. Mother and baby are doing well, and Eliese is looking forward to completing her treatment at the hospital and returning home to her other children, healthy and equipped with new opportunities for helping to support her family.
"The medical care at St. Boniface has been excellent. They take good care of me, and helped me safely deliver my healthy baby girl."

- Eliese Jean-Luis
“I am comfortable because of the care I receive at the hospital. The nurses are all so welcoming, and the SIDALE program provides me with good medicine and support. When I have a problem I come, and they solve it and make me feel better.”

- Job Exaus, SIDALE program participant at SBHF
> Determination

Job Exaus was born with HIV and has been in SBHF’s program for people living with HIV and AIDS since he was a little boy. With little family support for his treatments, he relies on SBHF nurses and community health workers to help manage his medications, and adjust his treatment plan as needed. Now 19-years-old, Job’s disease recently became resistant to the set of medications he was on. He came into St. Boniface Hospital to transition onto a new treatment protocol that should keep his CD4 count low and help ensure he lives a long and fruitful life—something that would not have been possible without access to this level of care.

St. Boniface’s program, which works with people living with HIV/AIDS in Fond-des-Blancs area, is part of a network of SIDALE programs in Haiti that are administered by the Catholic Medical Mission Board on behalf of the US government-sponsored PEPFAR program. Haiti still has one the highest rates of HIV infections in the Caribbean region. However, rates of new infections, mother-to-child transmission, and premature death from AIDS complications have all dropped significantly, largely because of programs like SIDALE. SBHF tested 25,437 people for HIV in 2015, resulting in 283 positive diagnoses, and 187 new patients enrolled in antiretroviral treatments (ARVs). At the end of FY2015 over 96% of our target population was enrolled in ARV treatment.

In 2015 the St. Boniface program was named the Highest Quality SIDALE program in the country, and the SBHF team’s leadership was given the SIDALE Program Coordinator of the Year award. These are strong recognitions of our program’s success preventing and treating HIV in the Southern Peninsula. Dr. Samuel Bernard, SIDALE Program Coordinator and newly named Medical Director of St. Boniface Hospital, says “I am very thankful for all of the support that allows our SIDALE team to continue to do all that we can to save the lives of our patients…and ensure high quality care—which is exactly what our patients deserve and need.”
SBHF’s founding principle is to work in partnership with and listen to the patients and the communities we serve to provide healthcare where and when it is needed. A key element in our community-rooted work is our Community Health program, which includes a network of 70 community health workers and a team of hospital-based nurses and facilitators. This year they screened over 16,000 children for malnutrition, ran 462 vaccination clinics, and held over 14,000 community health education and awareness sessions.

When the local Community Health Worker in Morne Franc, a remote community approximately an hour from St. Boniface Hospital, reported that residents in his area had an unsafe water supply made more vulnerable by the recent drought, a team of two nurses and health educators were dispatched to see what could be done to avoid water-borne diseases like cholera and dysentery, which have been plaguing the area on and off for years. The team joined local residents on the 25-minute walk down a steep, rough trail into the valley to the water supply—essentially a deep hole in the rocks of a mostly-dry river bed.

“We used to have a better water supply, but with the drought this is all we have right now,” local residents told them. “This is not a problem I alone can fix,” replied Miss Yanick, head of Community Health at SBHF. “You yourselves can solve the problem of cholera here.” At a community meeting, she explained how—through proper hygiene and sanitation practices. Residents asked questions about these procedures, and how to spot the early signs of cholera. The SBHF team listened to their concerns about getting a consistent supply of water treatment tablets in a village that lies at the end of a harsh, dangerous road. In the end, the Community Health team left a few months’ supply of water treatment tablets, and agreed to continue working with the community on long-term solutions. This kind of two-way dialogue between communities struggling with public health issues and the hospital staff makes the community members more engaged in their own health system, and in turn strengthens all of the hospital’s services by keeping them in sync with the needs of our patients.
“This is a problem the community can solve. We’re going to work together to find a solution.”

- Miss Yanick, SBHF Head of Community Health
85% of the children increased their weight after three months in the Tifwaye program, and 92% of those maintained their weight gains six months after the end of the program.
Data-Driven

Every patient who arrives at St. Boniface Hospital is registered by our hard-working Archives staff. They track inpatient numbers and metrics for specific diseases like HIV, tuberculosis, and cholera, among others. They also work with the Community Health, Spinal Cord Injury, and SIDALE community-based staff to integrate data collected about these programs into our metrics.

The Monitoring & Evaluation team tracks trends, crunches numbers, and reports back to department and program leaders so that they can bolster things that are working well, respond accordingly to changes in our patient population, quickly recognize and address outbreaks of infectious disease, and change what’s not successfully serving our patients’ needs.

The Tifwaye Program is one way our team is using this data to make a real difference in the lives of children who are malnourished. With funding and technical support from the Centers for Disease Control, children who are thriving in communities with widespread malnutrition were identified, and analysis showed that the cause of their good health could usually be attributed to a key change in the way their caretakers—usually mothers—fed them. We created peer support groups where these mothers got together with a group of mothers with malnourished children, and taught them good cooking practices, new recipes, and gave other advice on proper feeding and nutrition. In the study, 85% of the children increased their weight after three months in the program, and 92% of those maintained their weight gains six months after the end of the program. This kind of data-driven, “positive deviance” approach has shown us a successful and efficient way to decrease the number of malnourished children in our catchment area.
Pressone Buissereth, a member of the Operations Team at St. Boniface Hospital. The team carefully maintains the depot in order to accurately and proactively track supply levels, to avoid over- or under-ordering essential medicines.

“SBHF is a place where the Kellogg Foundation’s investments do so much good for so many. The high standards set by St. Boniface have made it a center of excellence for the entire region. At St. Boniface, you haven’t settled for second best.”

- La June Montgomery Tabron, President and CEO, W. K. Kellogg Foundation
2015 marked the ninth consecutive year that the St. Boniface Haiti Foundation earned the highest possible four-star rating from Charity Navigator, placing us at the top 1% of charities they evaluate. A large part of that strong ranking is based on our financial and programmatic transparency. Nearly 90% of all of our funding goes directly to serving people in Haiti, and all of our hospital and community programs are public and accountable.

This level of trustworthiness attracts prominent and powerful partners to our mission. From Direct Relief’s in-kind donations of tens-of-thousands of dollars worth of medical supplies, to USAID’s significant support of our capital and operations projects, to Build Health International’s partnership in constructing state-of-the-art buildings like the Maternal & Neonatal Health Center and the upcoming Surgical Center—heavy-hitting organizations want to work with SBHF because they know all of our resources are put to the best possible use in improving health in our community. We are dedicated to this level of transparency with our supporters, partners, and our community in Haiti.
> Financials

SBHF was in strong financial position in Fiscal Year 2015. We were able to grow revenue by 40%, largely due to the generosity of individuals, organizations, private foundations, and in-kind donors, who contributed important funding, as well as critical supplies, equipment, and medicines to our mission. Thank you.

This substantial increase in revenue enabled us to expand our program delivery expenditures by 20% to nearly $7.3 million. This growth directly translated into more services to the most vulnerable people in Haiti. We continue to be committed to keeping fundraising and administrative costs low. Less than 13% of our total budget goes to general administration and fundraising that ensure the long-term sustainability of our programs. We operate on a cost effective and fiscally responsible manner to provide the highest possible quality of care to our patients.

The $1 million increase in net property and equipment seen on our Statement of Financial Position reflects the completion of our Maternal and Neonatal Health Center, a state-of-the-art building fully equipped with obstetric and neonatal tools to provide the quality care our patients so deserve. Reserves remain at a healthy level with Net Assets at nearly $7 million, up $1.8 million or 34% over last year.

For our full audited financials, please visit our website at www.haitihealth.org/about/financials.

![2015 Total Revenues](chart1)

![2015 Total Expenses](chart2)

- **Individual & Corporate**: $3,689,796
- **Foundations**: $991,597
- **Government**: $821,169
- **In-Kind Income**: $4,583,287

**Total Revenues**: $10,085,849

- **Program Expenses**: $7,276,650
- **Administrative Expenses**: $569,765
- **Fundraising Expenses**: $491,383

**Total Expenses**: $8,337,798
Statements of Financial Position
June 30, 2015 and 2014

ASSETS

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<th>2014</th>
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<td><strong>CURRENT ASSETS:</strong></td>
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<td>Cash</td>
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<td><strong>$1,502,590</strong></td>
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<td><strong>PROPERTY AND EQUIPMENT, NET</strong></td>
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<td><strong>$2,448,166</strong></td>
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<td><strong>INVESTMENTS, AT FAIR VALUE</strong></td>
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<td><strong>Total assets:</strong></td>
<td><strong>$7,317,032</strong></td>
<td><strong>$6,031,519</strong></td>
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LIABILITIES AND NET ASSETS

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<tr>
<td><strong>CURRENT LIABILITIES:</strong></td>
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<tr>
<td>Accounts payable and accrued expenses</td>
<td>$255,791</td>
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<td>Deferred revenue</td>
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<td><strong>Total current liabilities:</strong></td>
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<td><strong>NET ASSETS:</strong></td>
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<tr>
<td>Unrestricted</td>
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<td>Temporarily restricted</td>
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<td>Permanently restricted</td>
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<td><strong>Total liabilities and net asset:</strong></td>
<td><strong>$7,317,032</strong></td>
<td><strong>$6,031,519</strong></td>
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> Partnerships

**Collaborators**
AthenaHealth
Boston University School of Public Health
Build Health International
Catholic Medical Mission Board
Centers for Disease Control
Christian Aid Ministries
Christian Blind Mission
Commonwealth Community Care
Dartmouth College
Design that Matters
Firefly Foundation
Global Eye Project
Haiti Christian Development Fund
Haitian Ministry of Health
Haitian Ministry of Social Affairs and Work
Haitian Secretary of State for The Inclusion of People with Handicaps
Handicap International
Healing Hands for Haiti
Hospital Sisters Mission Outreach
Izumi Foundation
Jhpiego
Payette
Physicians for Haiti
Supply Chain Management Systems

**In-Kind Support**
15Five Inc.
Eversource Energy Foundation
Able Baker
Asche & Spencer
Boston Children’s Hospital
Brigham & Women’s Hospital Company 3
Contract Flooring
Dedham-Westwood Water District
Direct Relief
Paul Doherty
Elder Services Plan of the East Boston Neighborhood Health Center
Fancy LLC
Heard City
International Aid
J.C. Cannistraro, LLC
Kyle Edit
Mapei
Marr Scaffolding Company
Mass Design
Michelle Marrion
OxygenPlus Medical Systems
Partners in Health
Payette
Mark Richey Woodworking
Sling Shot NYC
Sonsol Productions LLC
St. Vincent’s Health System
Stoneham Middle School
Stone Source
Sun Rae Productions
Marc Tetreau
Toronto General Hospital
Trimco
TriMedx
Trinity Building & Construction
Valley Regional Hospital
Vineyard Road Inc.
Walkabout Foundation
Waltham Watch
Wavelength Pictures

Thank you
Mèsi Anpil

Your generosity makes our work possible.
Westin Hotel

**Volunteers**

- Greg Bonner
- Sid Clinton
- John Colbert
- Susanna Daniel
- Christina DeMur
- Lauren Easton
- Roy Greenwald
- Barbara Hantz
- Rob Huss
- Marc Julmisse
- Sarah Lange, PT, DPT
- Andy Leonard
- Jack Manderson
- Joan Obecny RN, BSN, MSN, ANP
- Mark Phillips, MD
- Mark Potter
- John Skibo
- Carley Terrett
- Casey Traylor

**Surgical Trip Participants**

- Danielle Arrieux-Moreua
- Ward Batton, EMT
- Katherine Borghese
- Kyle Breitinger
- Tia Buchana
- Francesca Cardenas
- Danielle Carter
- Ron Carzoli, MD
- William Cody, MD
- Mark Crews, RN
- Robyn Dandridge, RN
- John Davis, MD
- Stanley DeTurris, MD
- Benjamin Dickey
- Jefferson Edwards, MD
- Cynthia Evans
- Kristin Foerster, RN
- Reme Woods Frazier
- Jennifer Frederick, RN
- Eric Godet
- Carol Greene, CNP
- Magdala Guierriere
- Jacqueline Gunning, RN
- Carolyn Hair
- Shaun Pierre Hall, MD
- Angelina Ham
- Cheryl Kennedy, RN
- David Kight
- Jacky LaGrace
- Dolce Lamy
- William Lee, RN
- William Long, MD
- Eileen Mallette
- Amy Maris, RN
- Katherine Matthews
- Patricia McCool, RN
- Mireille McCoy
- Travis McCoy
- Susan Norville
- Becky Patterson
- Janine Plavac, RN
- Matthew Robertson, MD
- William Robertson, MD
- Caitlin Shultheris, MD
- Michelle Somers, RN
- Niesha Stevens, RN
- Kathryn Stinson, MD
- Venessa Streicher
- Dennette Tahran
- Kim Thorpe
- Sally Tran, MD
- Ciji Watson
- Ali Wells, RN
- Linda Whitney, RN

“Direct Relief’s work is possible only through its longstanding partnerships with organizations such as St. Boniface, which are doing incredible work. It’s a privilege to support its efforts.”

- Direct Relief
Board of Directors:
Diane Currier, Chair
David Melville, Vice Chair/Secretary
Jeffrey Lynch, Treasurer
Conor Shapiro, President & CEO
Nannette Canniff, President Emeritus
Jim Ansara
Ron Carzoli, MD
Thomas Conway
Jim Down
Paul Farmer, MD, PhD
Beth Floor
Alan Greene
Louise Ivers, MD, MPH, DTM&H
G. Barrie Landry
Rev. Jeff McGowan
Rev. Gerald Osterman
Rev. John Unni
David Walton, MD, MPH

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Dr. Miliane Clermont, Deputy Director General
Bill Gimson, Chief Operations Officer - Haiti
Dr. Samuel Bernard, Medical Director
Dr. Luther Ward, Chief Surgeon
Dr. Berthony Guerrier, Director of Maternal and Neonatal Health Center
Joseph Alneur Surin, Finance Director - Haiti
Kevin Melanson, Spinal Cord Injury Program Coordinator

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Randall Atkin, Chief Financial Officer
Jennifer B. Norris, Chief Development Officer
Doug Crossley, Chief Supply Chain Officer
Jennifer Zimmermann, Programs Manager
Susie Kinyanjui, Programs Manager
Liz Schwartz, Marketing & Communications Manager
Lisa Beaudette, Accountant & Administration Coordinator
Jordan McKinley, Development Coordinator
Colie Pilling, Grants Coordinator

With Deep Gratitude
Longtime board member Jack Logue retired from the SBHF board this year, after over 20 years of service to the organization. We are forever grateful for all of his work to build SBHF into the strong, vibrant hospital and health network it is today. We wish him well, with great thanks for his ongoing dedication to the hospital and the people of Fond-des-Blancs.
SBHF’s story began in 1983 when the parishioners from St. Boniface, the poorest parish in Quincy, MA, traveled to Haiti. Impressed with the resilience of the people, despite conditions of extreme poverty, their experiences moved and inspired them to make a commitment to those they had met. Led by Father Jerry Osterman and parishioner Nannette Canniff, the group fundraised for Haiti, and eventually opened a one-room clinic in the remote mountain town of Fond-des-Blancs, on the southern peninsula. The clinic and the group’s efforts grew, and in 1992 they opened the 20-bed St. Boniface Hospital in Fond-des-Blancs. Since that time, SBHF has grown exponentially, drawing support from donors and partners at both national and international levels.
Record numbers of patients arrive at St. Boniface Hospital in the morning, seeking quality, affordable care that is often impossible to access anywhere else in the region.
Looking Ahead

Your support of our work is making a difference. You can see it in the waiting room at our hospital, on the faces of all of the people who have traveled here over difficult roads to receive care. You can see it in our doctors and nurses, working long hours to ease suffering and make people well. And you can see it in the eyes of the newborns in our NICU, who are able to grow stronger and healthier because they have access to care that so many other babies in Haiti do not.

2015 was a momentous year for SBHF, with the opening of the Maternal and Neonatal Health Center heralding a new chapter in our story of providing high-quality, compassionate, deeply-needed health care to the people of southern Haiti. In 2016 we are poised to have an even larger impact, with the opening of the Surgical Center allowing us to provide a whole new range of much-needed health care services. As the number of patients arriving at our doors continues to grow at historic rates, we invite you to join in this work of transforming health care in Haiti, and helping to ensure that every person, no matter their means or their needs, has access to quality, compassionate care. At SBHF, we consider our patients, staff, and donors as part of one team working towards a common goal. By improving the health of the most vulnerable, we are building stronger, healthier, and more resilient communities, together.